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GENERAL SERVICES

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DIVISION OF NARCOTICS & DRUG ABUSE LA CASA DE DON PEDRO GIRL'S CENTER NEWARK COMMUNITY CENTER FOR THE ARTS KIDS CORPORATION BABYLAND NURSERY INC

This perennial Holiday Season is a time, in addition to various religious worshippings, that is most reserved for people coming together in a family gathering. Often times it is the only period in the year when we take the time to truly reach out through letters, cards, calls and personal visits to reaffirm the com which bind us together into the family of man. If is the bond of commonality that is represented in our Christmas Tree on this month's cover of People Power. The names in our motif represent all of the departments of government (Bold Type) and community based organizations (Light Type) that work vigorously to provide a multiplicity of services for the Newark Community. Together they comprise Newark's CETA Family and on behalf of our lamily mem bers and the Mayor's Office of Employment and Training we wish all of you a very enjoyable Holiday Season and a Happy New

MAYOR'S POLICY DEVELOPMENT OFFICE (MPDO) INTERRACIAL COUNCIL OF BUSINESS OPPORTUNITIES IRONBOUND EDUCATIONAL & CULTURAL CENTER YOUTH CONSULTATION SURVICE ORENT CONTROL MINORITY CONTRACTORS & CRAFT TRADE ASSOCIATION C U R A (COMMUNITY UNITED REHABILITATION OF ADDICTS) INTERNAL REVENUE SERVICE GRONBOUND COMMUNITY CORP OFFICE OF ADMINISTRATION (PSEP) OWELFARE DEPARTMENT GREATER NEWARK CHAMBER OF COMMERCE DIDINT CONNECTION YMWCA (HISPANIC YOUTH) COUNCIL FOR AIRPORT OPPORTUNITIES COMMUNITY LEAGUE EDUCATIONAL & ACTION FUNDO INTEGRITY YOUTH O ALCOHOLIC BEVERAGE CONTROL OBLACK HERITAGE COMMITTEE BESSIE SMITH DAY CARE OBETTER BUSINESS BUREAU ONEW WELL INC THABETTIAVISTIC COMMUNITY CENTER OBESSIE SMITH HEALTH CENTER URBAN COALITION OR STORY IS OTHER ONE WORLD THE OFFICE OFFICE BESSIE SMITH DAY CARE OBETTER BUSINESS BUREAU ONEW WELL INC THABETTIAVISTIC STORY OF THE ONE WORLD THE OFFICE OFFICE OFFICE URBAN COALITION OR STORY IS OTHER ONE WORLD THE OFFICE OFFICE HOUSE OF INSIGHT OFFICE OFFI

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The Challenge of Christmas

he annual yule tide "season to be jolly" is once again upon us as Christians the world over prepare to celebrate the birth of Jesus Christ. . . and never have so many people so badly needed something

positive to celebrate. Economic concerns aside (if one may be allowed such a gross imagining) it is clear that in America, in particular, far too much of the spiritual symbolism of Christ's birth has gone out of the Christmas holidays. This has, in many cases, been a deliberate process because we have become over-secularized. Our concentration upon the bare essentials of survival in a world careening toward a plasticized, syntheticized 21st century duils the edges of our spiritual nature the way a file can dull the sharpest razor blade: to irreparable ruination...except it can always be pointed out that we are human beings, not razor blades, and we are, therefore, able to be repaired by something as intangible as an act of our wills.

As each Christmas comes and goes more people seem left with an inexplicable bitter taste in their mouths because the gifts they've sacrificed to buy for friends and lovedones turn out to be more expensive. but less meaningful than anticipated. 1 happen to believe that the bitterness is a distortion of our own making, for what we may really feel could be the

miasma of our collective societal sadness. We are doing everything more and enjoying it less so everything becomes devalued, including the epitome of our humanity: the ability to commit a conscious act of human kindness

Politicians, as well as leaders in every other sphere, have an obligation to give meaning to the lives of the people they would lead. To serve the people is the message of humility that Christ brought to us, how can any leader dare do less? Of course we know some not only do less, they care less and less about giving because of their confusion concerning a lifegame where the great emphasis seems to be upon taking.

This Christmas season, the people of America's cities are facing dire straits, not so much of their making as of their capitulation to the enigmatic forces that raises secular edifaces

upon spiritual terrain. But this is not a new issue. The Bible and all history books are rife with examples of human triumph and defeats . . and the reasons for them.

The question for this and any season is what it has always been for us-not do we know what is the right thing to do, but rather do we have the will to do the right thing. Obviously we had better stir the will-to-love in order to off-set what has been an inordinant concern with the will-to-power. Christmas this year will be a time of reflection for me, a time to consider or to re-consider, as the case may be, the importance of the challenge to love one another that faces Newarkers in particular and Americans in general.

Therefore, I take this time to wish all of you, in the purest of spirit, a very Merry Christmas and a Happy New Year

VIEW FROM OUTSIDE ne Goldston is a former writer for People now works in M.O.E.T.'s Personnel Department



hose of us who are dedicated to the alleviation of the oppressively high unemployment rate are not impressed by Economists' sophis-

ent recessionary state. Items such as the population explosion, the receding growth rate, the exorbitant prime lending rate and the appallingly high cost of living are effects of poor management rather than reasons for our country's economic decline. A long, hard look at practices, past and present, is in order. Let's review one of them.

The A.W. Phillips' Curve, a theory expounded by a famous economist of that name and which holds that full employment is conducive to inflation. economic circles for the better part of two decades. Mr. Phillips' ideas are so respected that this principle is still

taught in colleges and universities

throughout the world, and continues

to be the motivating factor surround-

ing many policy decisions by legislators. As the value of the dollar began to sink rapidly and to an unprecedented low, lawmakers started to reconsider the merits of adhering to a premise that, over a considerable spand of time, did not prove viable The many years of encouraging low employment to combat inflation may have created a recessionary juggernaut of such size and momentum that the braking process may require as iong a period as did the entrenchment of the tenet that gave it impetus.

An immediate, concentrated effort toward achieving full employment is necessary to reverse the thrust toward deepening decadence and to begin the renaissance that will bring our country to the thriving, progressive, humanistic society it was meant to be



The complete abandonment of the Phillips' Curve principle would remove the first and most formidable barrier to America's economic revival.



Allen H. Stoecker. NPIC Board Chairman congratulated each student as NPIC Director Josephini Janifer called out the roster.

Newark Private Industry Council Graduates Its First Training Class

is a season to be jolly for the twelve women who recently graduated on October 31, 1980, from the first

completed training program sponsored by the Newark Private Industry Council. The CETA Title VII training pro-

gram was a 12-week secretarial course conducted by the Prudential Insurance Company of America at its corporate headquarters in central Newark.

Lawrence Hayes, a certified business teacher hired by the NPIC, provided the instruction that covered typing, filing, office procedures and protocol, telephone communications and preparation for job interviews

Congratulations are in order for Roma Brison, Rosa Burke, Denise Cooper, Judith Hancock, Jacklyn Harris, Callie Johnson, Myra Ledesma, Sharon Lloyd, Nancy Parker, Kim Simmons, Loretta Upshaw, and Laurie Whindleton.

Among the people present at the ceremony were NPIC Chairman, Allen Stoecker, Vice President. Mutual Benefit Life Insurance Company; Harry L. Wheeler, Director, Mayor's Office of Employment and Training and Josephine B Janifer, Director, NPIC

Mrs. Janifer noted that, "this is only the beginning of our training endeavors. We have a few other programs that are currently underway. There are trainees in machine shop work at the Walter Kidde Corporation in Belleville and the N.J. Tooling and Machine Institute in West Orange, plus a Clerical Skills Training Program for the handicapped at Goodwill Industries of N.J.

Currently on the drawing board are plans for sheetmetal precission worker training to be conducted at International Telephone & Telegraph (ITT) and we are nearing consumation of a contract with a firm to provide training for cable television installers/lines erectors," she added

Sharon L. Baldwin

URBAN COMMUNICATIONS ASSOCIATION OF NEW JERSEY: PREPARING URBAN YOUTH TO MAIKE THIEIR MAIRK

he Urban Communications Association of New Jersey located at 188 Irvine Turner Blvd. provides youth, aged 16 to 21 with sign painting baining as well as high school

equivalency diploma readiness. For the 32 youngsters attending Urban Communications, instruction

begins at 9:00 a.m. each morning and ends at 3:00 p.m. The program atmosphere to ready the students for

employability, therefore, the students punch in and out as in a regular job situation.

Urban Communications is a private non-profit corporation subcontracted by the Mayor's Office of Employment and Training (MOET) to provide their services to CETA participants. Under CETA's Youth Employment & Training Program (YETP), Title II-B, participants receive \$3.10 per hour, six hours per day, five days per week during the ten-month program (June 31st to March 31st).

The program, divided into several components, gives the participants not only technical training, but also academic training, self-awareness counseling sessions, individual counseling sessions and career development sessions.

All student participants are high school dropouts. Initially each student is assessed by the faculty through the use of diagnostic evaluation tests to ascertain the type of study and assistance the student needs.

Technical instruction in sign painting begins the mornings at Urban Communications. Students are guided by experienced instructors from the very basics in sign painting to a level where commercial signs can be created.

During technical instruction students are grouped according to their stage of advancement. When People Power visited the center some were practicing various strokes (which are the elementary basics that sign creators must learn), while others worked on stencils, a more advanced procedure that, briefly, involves preparing standard letter forms for rapid



Reginald Harris, Director, Urban Communications Association

reproduction of signs.

KNOWING AND FEELING GOOD ABOUT ONE'S SELF IS AN ASSET

Mr. Reginald Harris, Program Director, related the extreme importance of counseling for the students in a self-awareness capacity.

"We place a strong emphasis on discipline here—which we refer to as counseling." Harris stated. "Out in the real world a young person must deal with keeping and holding a job In order to do this he or she must learn to get to work on time, complete the job, abide by the rules and regulations of the company and punch in and out, if that is required."

Harris went on to explain "We give students an exercise where they fold a piece of paper in two. They are then asked to write down their posifive traits or aspects on one side, and their negative points on the other. Usually the case is that on their weak or negative side there are only a few listed, while on the positive—they write clear down the page."

Harris said that in the course of conversing with the students many positive points are really negative ones, but the individual is not really aware of this, and one important job is to try to make the student realize his or her problem.

In the group sessions students are enlightened by peers as to how others see them as opposed to how they see or believe themselves to be "Many times a young man may think he is hip or cool. However, out of the group sessions comes the fact that he is perhaps thought to be immature or 'comy' by many of the young ladies. At first he shrugs it off, but with enough feedback he begins to look further into his own identity,"

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Personnel Coordinator Donald Hogan explained that the majority of students at the center do not have a conceptual role model, therefore they (the staff) must stress the importance of obtaining an employable skill. "I teach a course called "The His-

"I teach a course called "The History of Work," and in this course I give the students a picture of the power behind the 'work ethic' in this country throughout its history. I strongly relate to my students the fact that 'your worth to this system lies in the successful obtainment of employment.' Many of the youth come here believing that they don't have to work, be dependable, or need a skill; they see this in their everyday life, but this is a negative aspect, not a positive one—we are about positive thinking here, and we try hard to pass this along to our participants.'' Hogan reinarked.

As personnel coordinator Hogan's job extends to the outside business mass. If a purmeys to various unsatisidized employers and attempts to sell his students and program to prospective employers. "When I go out I am equipped with the positive aspects of our young people and why an employer would benefit by taking on our students in entry level positions," Hogan stated.

Continued on page 7



UCA staff member, Alonzo Bankston, gives Marije McLean pointers on her lettering.





S may do my thing and you may do your thing But we are in this world to live up to each other's humane expectation, or life becomes chaos. Fruth, wisdom, justice, peace and love depends more upon our unity than our differences Then, if we find each other, it won't be by mere chance but by thoughtful choice. Fogether we define what is beautiful and, more important, what is real.

Nathao C Haurd

Proceedings of the second s

NEW JERSEY TOOLING AND MACHINING INSTITUTE: IPROVIDES CETA PARTICIPANTS WITH A WAILHABLE WOCATION



Byron Dorsey of Newark receives instructions from George Echols while performing a turning and shouldering operation.

A

t a time when urban inner-city dwellers are experiencing a high unemployment rate throughout the country, the New Jersey

Tooling and Machining Institute (TMI) offers a training program that affords acceptable applicants passage into a highly lucrative job market.

A non-profit institution for the Ministry to be TMI to proceed by the New Jersey Tooling and Machining Association, the National Tooling and Machining Association and the U.S. Department of Labor.

The Institute was founded in 1972 in conjunction with and under the jurisdiction of the National Tooling and Machining Association. As NJTMA's official training arm, TMI's major function is to maintain an adequate amount of apprentice candidates via pre-apprentice training programs.

Located at 555 Valley Road, West Orange, N.J. the program accomodates individuals residing in the greater West Orange area who meet CETA eligibility guidelines

Mr. Salvatore Emanuele, TMI Administrator explained that over the years individuals sponsored by the Mayor's Office of Employment and Training's (MOET) Newark CETA office have comprised a variety of ethnic groups—temale as well as male. Emanuele confided that: "The

Emanuele confided that: "The people we get through Newark CETA have proven to be highly successful in the training program, and in obtaining employment after the 16 week course is over."

He went on to add that the comment was not patronizing, but that it was a fact. "Out of our first graduating class, the number one student came from Newark's CETA program. We are very proud of the fact that he is presently at Westinghouse in Bloomfield employed in the capacity of an Apprentice Toolmaker," Emanuele stated.

This years graduating class (December '80) consists of 31 individuals. Ten are Newark CETA participants. Five are in slots funded under CETA Title II-B, the other five participants were placed by Newark's Private Industry Council (NPIC), the CETA Title VII agency is subcontracted by the city of Newark to provide training for disadvantaged individuals and placement in private industry.

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TMI's training hours are 9:00 a.m. to 3:30 p.m. and students receive a half hour for lunch. All CETA enrolles receive a stipped of \$3.10 per hour, six hours per day, five days per week

ENROLLES RECEIVE BASIC ON-THE JOB TRAINING AS WELL AS ACADEMICS

The 16 week program affords students academic training essential to placement in industry, as well as onthe-job instruction and application. A passing grade of 70 percent is required in all phases of course work. All persons completing TMI's preapprenticeship program are presented with a certificate.

Requirements for graduation are 20 credits (320) of machine practice; students under the guidance of inThomas Anderson, Newark CETA participant making a "T" slot or nut

structors actually work on tooling machines, Machine Theory/class noom instruction equals an amount of 6 credits (96 hours). This course provides information on shop safety. machine familiarization, preparation for machining, various tools and their proper use in a job situation. Five credits of Blueprint reading (80 hours) which includes: exercises in Visualization and Orthographics, Section Views, Thread Specifications and Print Layout and Reading. Four credits of Math (64 hours) are required, COVETS fractions to which trigonometry plus a thorough working knowledge of measuring instruments.

The program's format also includes resume writing, letter writing and filling out of employment applications.

Emanuele explained that students are given role-playing sessions. In these sessions students are given the chance to interact as a prospective employee and vice-versa as an interviewer "This of course, enables our students a chance to pre-test their ability to deal successfully with a job interview." Emanuele said. Approximately four to six weeks before the end of the program, TMI students receive job-placement orientation. At this time a N J. State Employment Service representative comes to the Institute and holds individual interviews with each student, to assess their skills and ascertain in what type apprenticeship job a person would best fit.

TMI is not doling out a training course to students who later will come to find out that their skills have no market. The majority of students do obtain employment in the tooling and machining area. Approximately 98 per cent of the Institute's students have jobs waiting for them when they graduate. And, most important of all, the retention rate of employment by TMI graduates is 78 per cent Emanuele is also proud of the fact that once employment is secured for graduates, most remain employed in the tool and machining trade.

Pamphlets available at TMI express the strong demand for individuals with pre-apprenticeship training in the area of tooling and machining. The literature describes persons in the tool and die making industry as "aristocrats of the skilled craftsmen trade."

It was explained that without this craft everyday convenience appliances would be non-existant. There would be no autos, planes, office equipment, computers or space rockets.

In recent data received from the U.S. Bureau of Labor Statistics entitled the "Occupational Outlook Quarterly", 26 occupations were ranked on the basis of net life earnings. Tool Makers, Die Makers and Setters were listed as number seven. The data also expressed the fact that the professions' job security was very high.

This year's TMI December graduates will truly receive a valuable Christmas gift—a prospective career as a highly respected craftsman in the tool and die industry.

For further information on the TMI training program phone: (201) 731-9300



CETA WORKER FEELS COMPETENT ABOUT OBTAINING EMPLOYMENT

Dennis Palmer expressed his satisfaction with the NJ Tooling and Machining training program. He compared the program to his experience with others that did not ready him as well for feasible employment.

"What I have learned here, and the preparation I have received to become a tool and die machine apprentice, far exceeds what I have learned in previous training programs. Palmer attended a training program at RCA in Harrison and a Manpower training program approximately ten years ago, and he makes no bones about the fact that after all this time he sincerely believes that this program will help him "make it."

ABOUT THIS HOLIDAY SEASON



ince this is the time for joyous festivities among people of varying religious and ethnic background, we thought it would be of

interest to our public to know a brief summary of the origins or meanings of three Holiday celebrations coinciding at this time of the year. They are Chanukah. Christmas and Kwanza.



CHANUKAH which means dedication is also the first war for religious freedom. It is an eight day Jewish holiday commemorating the rededication of the Temple of Jerusalem after its defilement in 165 B.C. by

When Antiochus became ruler of Syria, he decided that all of his subjects would live according to Greek ways. Previously, the Jews governed themselves and only had to pay taxes. The Jews resisted the conversion attempt and war insued forcing them to leave Jerusalem.

On the 25th Day of Kislev (Jewish calender) in 165 B.C. Judah of Maccabee defeated the Syrian Army and re-entered Jerusalem. They needed oil to rededicate the Temple and light the Holy Menorah, or candelabra. But only a very tiny container of oil was found, and while it did not seem to be enough to even last for one day, the menorah is said to have miraculously burned for eight days. For this reason Chanukah is also known as the "Festival of Lights."

Chanukah is celebrated today in Jewish homes by the lighting of a small menorah and reciting the blessings of thanks to God. Starting on the 24th of Kislev a new candle is lit (left to right) at each day at sundown with a shammash (a servant candle) until the eighth day when all eight candles and the shammash burn together. Also, each night gifts are exchanged, accompanied with song and food.



CHRISTMAS in the Christian Church, is the day on which the birth of Christ is celebrated. The event is observed

by Western Christians on December 25th-For the Eastern Orthodox bodies, except the Greek Church, the festival is celebrated on January 6

Historians have been unable to determine the exact month or day of the Nativity; there is no evidence to show that the day was observed either in the apostolic or early post-apostolic church

St. Hippolytus in the 3rd century A.D., is believed to have been the first of the church fathers to have fixed the date as Dec. 25th. According to his computations there were exactly 33years from the time of Christ's conception until his death and both events occurred on March 25-by calculating nine months from the annunciation of the Incarnation to the Virgin Mary, he arrived at the date of Dec. 25th as Christ's birth.

Earlier, however, Hippolytus had favored January 2, and Clement of Alexandria set the date as May 20. It is believed that the fixing of the date was influenced by the fact that the Roman festival, Brumalia, fell on Dec. 25this date follows immediately after the winter solstice and there was thought to be a particular appropriateness in identifying the birthday of the Son of Righteousness with a festival of the sun. In the early Middle Ages the clergy protested the connecting of a sacred day with a pagan observance, but the festival proved so popular that even the Protestant Reformation of the 16th century was not able to dislodge it, and today it has acceptance

in all Christian countries.



cides with harvesting of crops in West Africa. It begins on December 26, and continues through January 1

In America, the tradition is usually observed among small groups of friends who gather at a designated home or meeting place to light the seven red, black and green candles held in a Kinara and to reaffirm the seven principles of African heritage, known as the Nguzo Saba. in Swahili the seven principles and their meanings are: Umoja - unity, Kujichagulia self-determination, Ujima - collective work and responsibility, Ujamma cooperative economics. Nia - purpose, Kuumba - creativity, and Imani - faith

One of the seven principles is observed each night in conjunction with lighting a candle. The candles are placed on a table on top of a straw mat which represents the earth, and are surrounded by fruits, nuts and ears of corn symbolizing the traditional harvest. Each guest also brings food and spices that are shared with everyone.

Following the lighting of the candies, a unity cup filled with wine or fruit juice is passed of which everyone takes a sip, and then each person explains what personal meaning the principle being observed for that evening has to them. On the sixth day, December 31, the quests gather for a final feast to make pledges for the new year and to exchange homemade gifts. On the seventh day the remaining candle is lit, prayer is offered and all candles are burned through to the next day



VICI Paints Police Academy's New Home



ighteen young preapprenticeship painter trainees enrolled in the Ventures In Community Improvement (VICI) Program recently work

ed around the clock to paint and tile the new home of the Newark Police Academy Training Center, now located in the left wing of the Public Service Employment Program headguarter's at 1 Lincoln Ave.

Working under the supervision of three journeymen from the Painter's District Council #10, Al Mosley, Lawrence Anderson, and Jose Garcia, the young pre-apprenticeship painters completed their work in two and a half weeks, refurbishing over 7,000 square feet of walls, floors and ceilings

URBAN COMMUNICATIONS ASSOCIATION OF NEW JERSEY (continued from page 3)

"The GED test is built around five components: Language/Language usage, which involves grammar. sentence structure, logic and organization and spelling; Reading Skills, which involves interpretation of practical reading, drama poetry and prose, Social Studies, which involves interpretation of social studies readings and social studies knowledge; Science, which includes interpretation of scientific data, readings and general scientific information; Math, which includes basic arithmatic, algebra, geometry, interpretation of graphs, charts and tables

At 2:30 on this particular day students in various groups took simulated GED tests. They are timed at the agency just as in the authentic test Mr Thomas stated that this is done to better prepare them for the actual test.

More and more training agencies are beginning to realize that disadvantaged urban residents (both young and old) often do not know how to properly fill out an employment application. The agency is aware of this problem and readies its participants during its Career-Development sessions where they practice filling out standard employment applications.

Mustufa Khan, Technical Instructor, added: "Sign painting as a business is expanding. And, that through this expansion perhaps more positions will be available for the young apprentice."

And it is hoped that the coming year will be prosperous for the training program and their participants.

Arter lunch Academic Instruction begins. Mr John Thomas, Chief Instructor, described the process whereby participants are trained to take the General Equivalency Diploma test administered at Essex County College throughout the year on an appointment basis.

WHO'S WHO Carlton C. Lovett **PSEP's New Director** takes over the helm at 1 Lincoln Ave. See story on page 8

PSEP'S NEW DIRECTOR: CARLTON C. LOVETT

ayor Gibson made an interesting statement a few years ago when he said where ever the urban cities of America are going Newark is

going to get there first. Likewise, I believe that statement is inclusive of the field of employment and training." said Carlton C. Lovett, the new director of Newark's Public Service Employment Program (PSEP).

"Currently, I am in the process of surveying the program and its operations. Newark has a good program, in fact it received the highest rating, eligible for immediate funding for all categories of its grant applications. What I hope I can do is use my experiences and training to work with my colleagues to help to make it a great program." Lovett added.

Lovett brings a wealth of experience to the Newark system. The Virginia Union University graduate possesses a Masters of Science Degree in Human Resources from the University of Utah and for 27 years has served in the New Jersey National Guard attaining the rank of Major and Battalion Training Officer.

In addition to his affiliation with the

National Association for the Advancement of Colored People (NAACP) and the National Association for Community Development, Lovett is also an Employment and Training consultant for Harambe, Incorporated which is a "Think Tank" headquartered in Washington, D.C. for the study of Black Lifestyles and Development.

A native of Jersey City, N.J., Lovett served nine years as Manpower Director for the Jersey City Department of Human Resources, and until August 1980, six years as Deputy Executive Director in charge of Operations for the Bergen County Community Action Program.

Prior to Lovett's appointment to the helm of Newark's PSEP, he worked intensively as a staff consultant to the New Jersey Prime Sponsor Directors Association, providing internal Prime Sponsor Assessment and giving technical assistance to Prime Sponsor staffs throughout the state.

Lovett spoke very frankly of why he wanted to work in Newark. He said, "I believe I can make a greater contribution here than I could in Bergen County. Bergen's employment problems are totally different from a large urban center like Newark. There are simply less barriers to employment for the majority of residents in Bergen County, as compared to Newark which has lower economic mean and a vast population."

Another reason for Lovett wanting to work in Newark is to work with Harry L. Wheeler, Director of the Mayor's Office of Employment and Training, whom he refers to as one of the most knowledgeable and respected people in the field of employment and training.

In regard to PSEP, Lovett has made some early assessments of the PSEP jobs structure and has set some goals for improving the training and placement of the participants.

He noted, "We are going to expand the training opportunities in the public service jobs arena. Prior practice has people working in some jobs which did not develop for the participants certain skills that are transferable to private sector employment nor were the placements necessarily in line with the participants' career aspirations. Our objective will be to have the employment of every person working as a participant in the Public Service Employment Program tied to the participant's occupational or career ambitions. Where that is not possible, secondary training mechanism will be established through which participants can acquire marketable skills. Therefore, we will pare down on those jobs which do

not provide readily transferable skills."

Lovett went on to explain his concept of transferable skills. "It is not entirely necessary to be a typist, welder, bookkeeper, etc., to have transferable skills. For many entry level positions in the private sector. employers are often times not as concerned with a person's expertise as they are with an employee having good work habits and knowledge of the requirements and the demands of the labor market. When we receive request from subcontractors, we will be placing a strong emphasis upon the structure of the work environment as well as the job tasks which have to be performed.

For example, a person who is self motivated, has good work habits and a sound sense of organizational procedures is a good candidate for the numerous "management trainee" positions advertised daily." he said.

A former quarter miler in high school and college, Lovett spends most of his non-working hours with his wife, Gladys, and his 17 year-old son, Carlton II, and the N.J. National Guard,

"My life is rather uncomplicated outside of my work. I'll occasionally watch a track meet or football game and maybe play a game of chess, because I think of myself as a budding military strategist," he said with a smile. "But, between my family and the National Guard, there's not much time for anything else."

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